

## Volkswagen Annual Media Call 2023 Charts Thomas Schäfer



#### Disclaimer

The following presentations as well as any remarks/comments and explanations made in this context contain forward-looking statements on the business development of Volkswagen Passenger Cars. These statements are based on assumptions relating to the development of the economic, political and legal environment in individual countries, economic regions and markets, and in particular of the automotive industry. We have made these assumptions on the basis of the information available to us and which we consider to be realistic at the time of going to press. The estimates given are subject to a degree of risk, and actual developments may differ from those forecast.

At the time of preparing these presentations, it is not yet possible to conclusively assess the specific effects of the latest developments in the Russian-Ukrainian conflict on Volkswagen Passenger Cars, nor is it possible to predict with sufficient certainty to what extent further escalation of the Russian-Ukrainian conflict will impact the global economy and growth in the industry in Fiscal Year 2023. Any changes in significant parameters relating to our key sales markets, or any significant shifts in exchange rates, energy and other commodities or commodities relevant to Volkswagen Passenger Cars or the supply of parts, or any deviations from the presented scenario regarding the actual effects of the Covid-19 pandemic, will have a corresponding effect on the development of our business. In addition, there may be departures from our expected business development if the assessments of the factors influencing sustainable value enhancement and of risks and opportunities presented here develop in a way other than we are currently expecting, or if additional risks and opportunities or other factors emerge that affect the development of our business. We do not update forward-looking statements retrospectively. Such statements are valid on the date of publication and can be superseded. This information does not constitute an offer to exchange or sell or an offer to exchange or buy any securities.

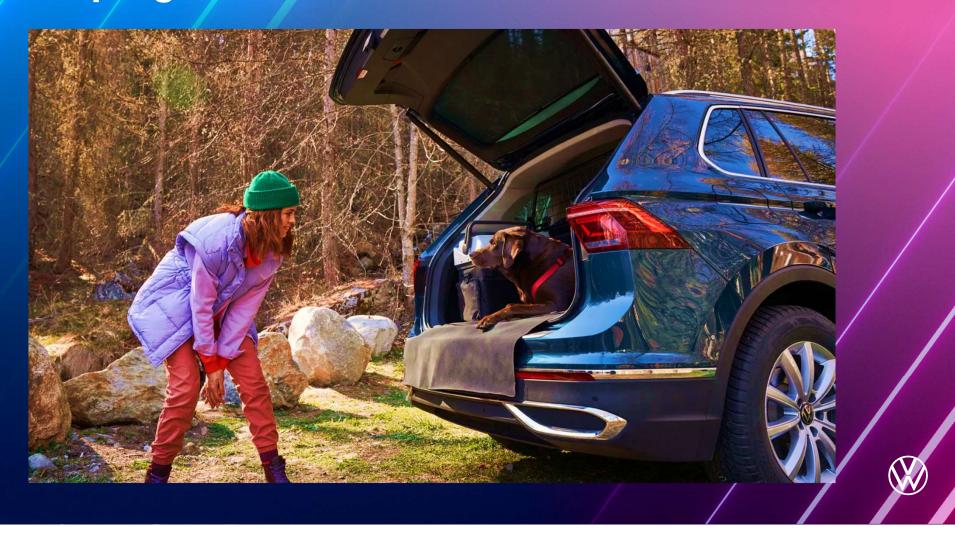
# Recap 2022

Platform upgrade for our future e-models decided

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#### Internal program initiated: 100% customer focus!



#### New and powerful Brand Board Team created



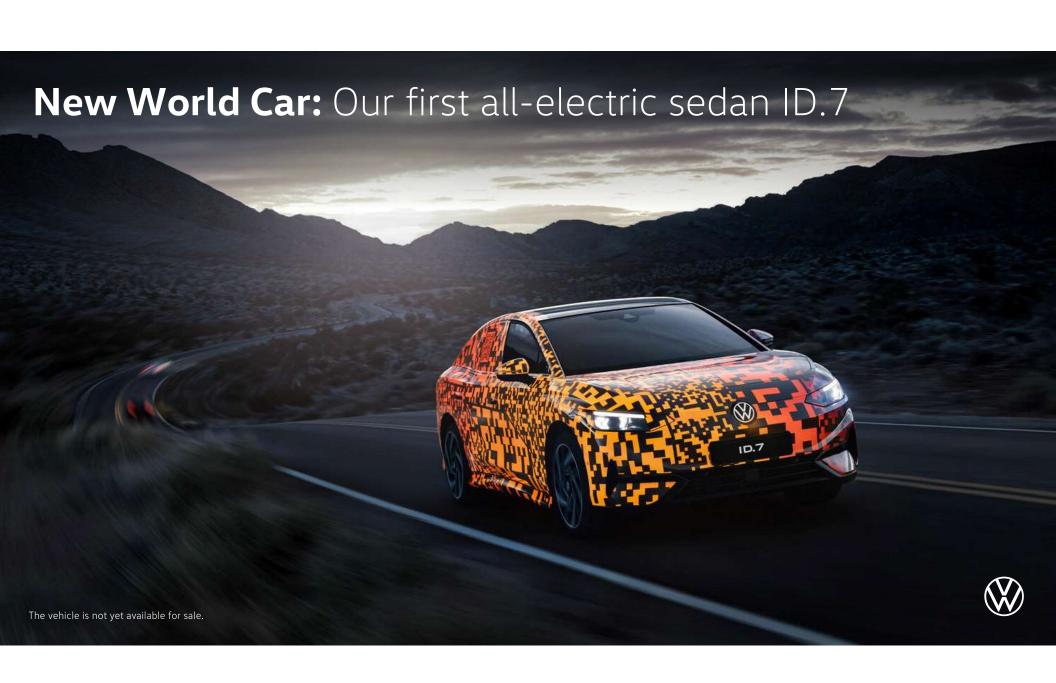


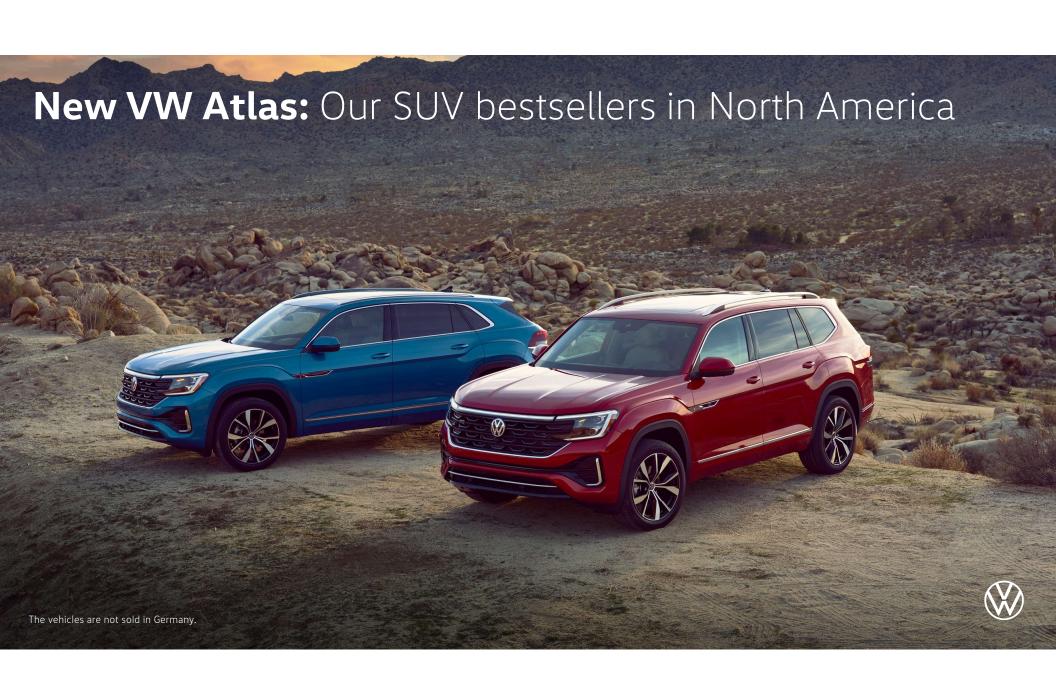
#### Governance model for the Brand Group Volume

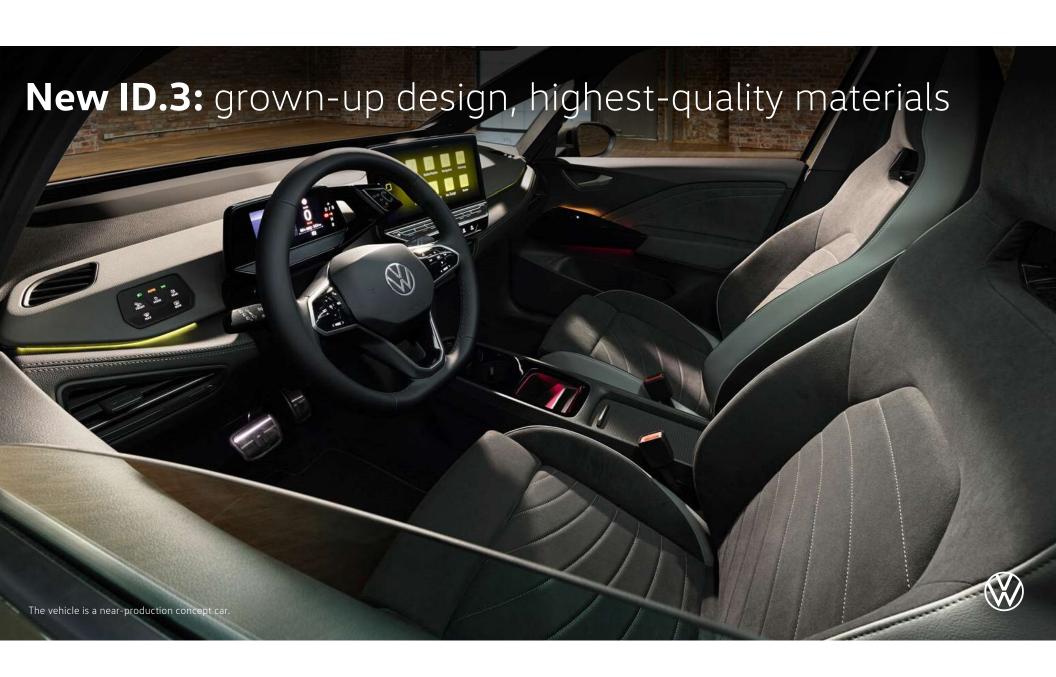




### Outlook 2023







#### Tonight: Brand Event and Showcar ID. 2all





