



KEYNOTE THOMAS ULBRICH

DRESDEN, SEPTEMBER 2018

#### We are at the beginning of a new automotive age!



- Climate change calls for modern solutions.
- **Exhaust gas regulations** are fast-tracking change.
- OEMs are gradually fulfilling the necessary requirements for electrification.
- The acceptance of e-mobility among consumers is increasing continuously,

E-mobility is moving away from niche – towards mainstream product!

#### The Volkswagen Group has launched the most extensive e-offensive in the entire automotive sector.



→ Goal: Electrification of the entire model portfolio.



- 25% of the new Group vehicles will be powered solely by electricity
- 50 BEVs + 30 PHEVs.



#### 2030

 At least one electric version of each of the Groups > 300 models.









Roadmap =

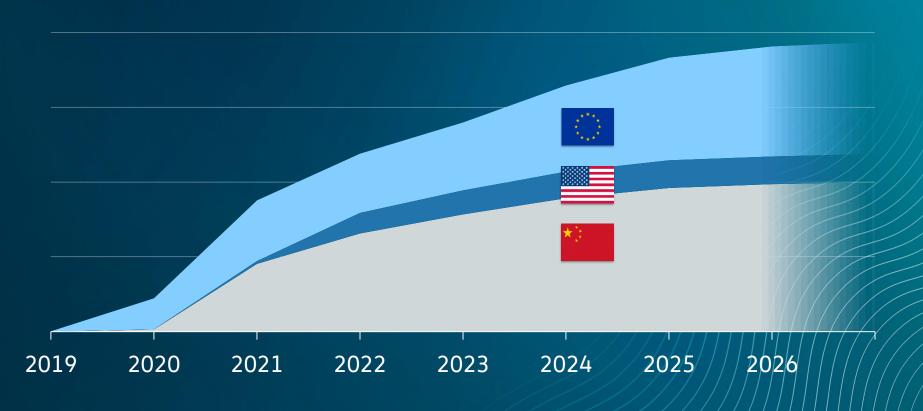
# We will invest 34 billion euros in future technologies – and with that in the establishment of a global network of 16 e-locations.





### 10 million electric cars based on the MEB across all the brands in the first wave.





### The e-offensive launched by the Volkswagen brand is based on three key strategic pillars.





1. Developing a completely new MEB product family...

...for the age of electromobility!



2. Consistently generating economies of scale...

...by continuing to pursue our platform strategy in the eworld of the future!



3. Networking hardware, software and services...

...for an entirely new experience of mobility!

#### Our mission: "Electric for All".





### The MEB is the economic and technological backbone of Volkswagen's transformation.





### With the MEB we are raising the electric vehicle to a new level concerning range, space capacity and digital networking...





more than 550 kilometres

Class-leading space

capacity

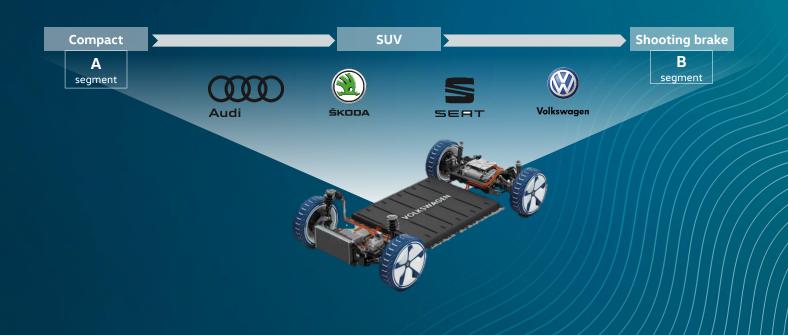
Operating system vw.OS

Digital ecosystem

Updates over the air

### The core of our e-strategy.





# Volkswagen site in Zwickau, Saxony switches completely to MEB production.





Investments of 1.2 billion euros at the Zwickau site.

### The Transparent Factory in Dresden: A site in transition.





Phaeton





#### 100% Electromobility

#### The basis of e-mobility.









**Automotive industry** 

**POLITICS** 

**Energy industry** 

### In short: E-mobility is the gateway to the future of the automotive sector.



- **E-mobility is moving away from the niche** and Volkswagen will drive it into the mainstream!
- We are working toward resolving acceptance problems!
  - The Volkswagen brand will be a technology leader in the area of e-mobility!

Volkswagen will build electric vehicles for millions – not just for millionaires!



Thank you for your attention.